African Delegations
Implementing Policy Reform in ESA and WCA

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Outline

• Context
• Why a Bureau: leadership and voice, scope of the constituencies, scale of their grants
• Setting up the Africa Constituency Bureau parts 1, 2 and 3
• Results
Africa Constituency Bureau
Governance reform

West and Central Africa Delegation (24 countries)

Benin, Burkina Faso, Cameroon, Cape Verde, Central African Republic, Chad, Democratic Republic of Congo, Republic of Congo, Equatorial Guinea, Gabon, Gambia, Ghana, Guinea, Guinea-Bissau, Ivory Coast, Liberia, Mali, Mauritania, Niger, Nigeria, Sao Tome and Principe, Senegal, Sierra Leone, Togo
East ern and Southern Africa Delegation (20 countries)

Angola, Botswana, Burundi, Comoros, Ethiopia, Eritrea, Kenya, Lesotho, Madagascar, Malawi, Mauritius, Mozambique, Namibia, Rwanda, South Africa, Swaziland, Tanzania, Uganda, Zambia, Zimbabwe
Africa Constituency Bureau
Governance reform

GOVERNANCE FRAMEWORK FOR THE AFRICA CONSTITUENCIES OF THE GLOBAL FUND

CADRE DE GOUVERNANCE POUR LES CIRCONSRIPTIONS AFRICAINES AU CONSEIL D’ADMINISTRATION DU FONDS MONDIAL DE LUTTE CONTRE LE SIDA, LA TUBERCULOSE ET LE PALUDISME
Past Board representatives elected
Nov. 2013-Nov. 2015

• ESA
  Dr. Anita Asiimwe, **Board Member** (Rwanda)
  Honorable Benedict Xaba, **Alternate** (Swaziland)

• WCA
  Prof. Emmanuel Chukwu, **Board Member** (Nigeria)
  Prof. Mireille David, **Alternate** (Togo)
Current Board representatives elected
Nov. 2015-Nov. 2017

**ESA**
David Kihumuro Apuuli, **Board Member** (Uganda)
Gerald Ngwinji, **Alternate** (Zimbabwe)

**WCA**
Dr. Awa Marie Coll-Seck, **Board Member** (Senegal)
Dr. Bernice Dahn, **Alternate** (Liberia)
Why set up the Africa Constituency Bureau?

- Scale and scope
  ESA 20 countries, WCA 24 countries, 62% of Global Fund investments

- Voice: participation, engagement, quality
  Global Fund Board structures

- Inhabiting the authority
  Proactive representation
• Many countries under each constituency
  This makes coordination difficult

• Language barriers within constituencies
  This thwarts communication
In the words of Anita Asiimwe: Governance Reform and rationale for establishing a joint Bureau

• Huge responsibility for two Board members to handle
  Reading, translation, analysis…

• Lack of effective participation in Global Fund approach
  Processes, decisions, strategies, policies, directives
Setting up the ACB, part 1
Options for decision makers

• Product: a blueprint for decision makers

• Process
  • Task force
  • Review
  • Options
Setting Up the ACB, Part 1
Options for decision makers

- Examples
  - Budgets
  - Legal status
  - Selection of host country
## Setting up the ACB Part 1

### Country selection scoring sheet

<table>
<thead>
<tr>
<th>#</th>
<th>Criteria</th>
<th>Score</th>
<th>Coefficient</th>
<th>Rating</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Country member of one of the two Global Fund constituencies (ESA and WCA)</td>
<td></td>
<td></td>
<td>1</td>
</tr>
<tr>
<td>2</td>
<td>Indicators of political and social stability (established based on a combination of the Ibrahim Index of Governance in Africa (IIAG) and the governance indicators of the World Bank Worldwide Governance Index.)</td>
<td></td>
<td></td>
<td>2</td>
</tr>
<tr>
<td>3</td>
<td>Willingness and ability of the government to grant diplomatic (quasi diplomatic) status to the bureau and its staff</td>
<td></td>
<td></td>
<td>3</td>
</tr>
<tr>
<td>4</td>
<td>Commitment of government to make available to the bureau at no cost and on a permanent basis, work space including a minimum of four offices and conference rooms for meetings of the Bureau and/or the two constituencies</td>
<td></td>
<td></td>
<td>4</td>
</tr>
<tr>
<td>5</td>
<td>Information and telecommunications infrastructure and equipment of high quality allowing easy broad band internet access</td>
<td></td>
<td></td>
<td>4</td>
</tr>
<tr>
<td>6</td>
<td>Reliable and cost effective banking services for organizations and individuals</td>
<td></td>
<td></td>
<td>2</td>
</tr>
</tbody>
</table>

Final rating
Setting up the ACB, part 2
One step at a time

- Structure on paper
- Structure: interim solution
- Structure in action: the ACB
Setting up the ACB, part 3
Handed over

May 2015
ACB launched
Addis Ababa

Executive Director appointed
Nov. 2016

Awarded 2-year $1.5M BMGF grant

March 2017
In own offices
UNDP RCS
Addis Ababa
Results: Tangible

- Africa Constituency Bureau in place
  - Status in Addis
  - Executive director, policy analyst, communications officer
  - Funded -- Board constituency budget and Bill & Melinda Gates Foundation
  - Continued access to Africa Population and Health Research Centre/APHRC
Results:
Institution building and STTA

• Positive deviance or perfect timing?

• Building on governance principles
  Leadership
  Ownership
  Responsibility
  Accountability
Results: Institution building and STTA

• The right people for the right phases for GMS (consultants and stakeholders)
  • The institution planners
  • The institution builder in Addis
  • The visionary doers
Results:
Institution building and STTA

- The magic: the right people for the right phases in ESA and WCA
  - The right leaders at the right time during reform and implementation
  - The unexpected commitment: 12 task-force members
- Commitment, hard work over the long haul
Results: Intangible and strategic

- Feedback
  - Committee member, ESA leader
  - Global Fund
  - Bill & Melinda Gates Foundation

- Quality of ESA and WCA participation
  - Committees
  - Board meetings
The future

• November 2017 Board transition