



GRANT MANAGEMENT SOLUTIONS

END-OF-PROJECT CONFERENCE
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Technical Assistance to Malaria in Nigeria

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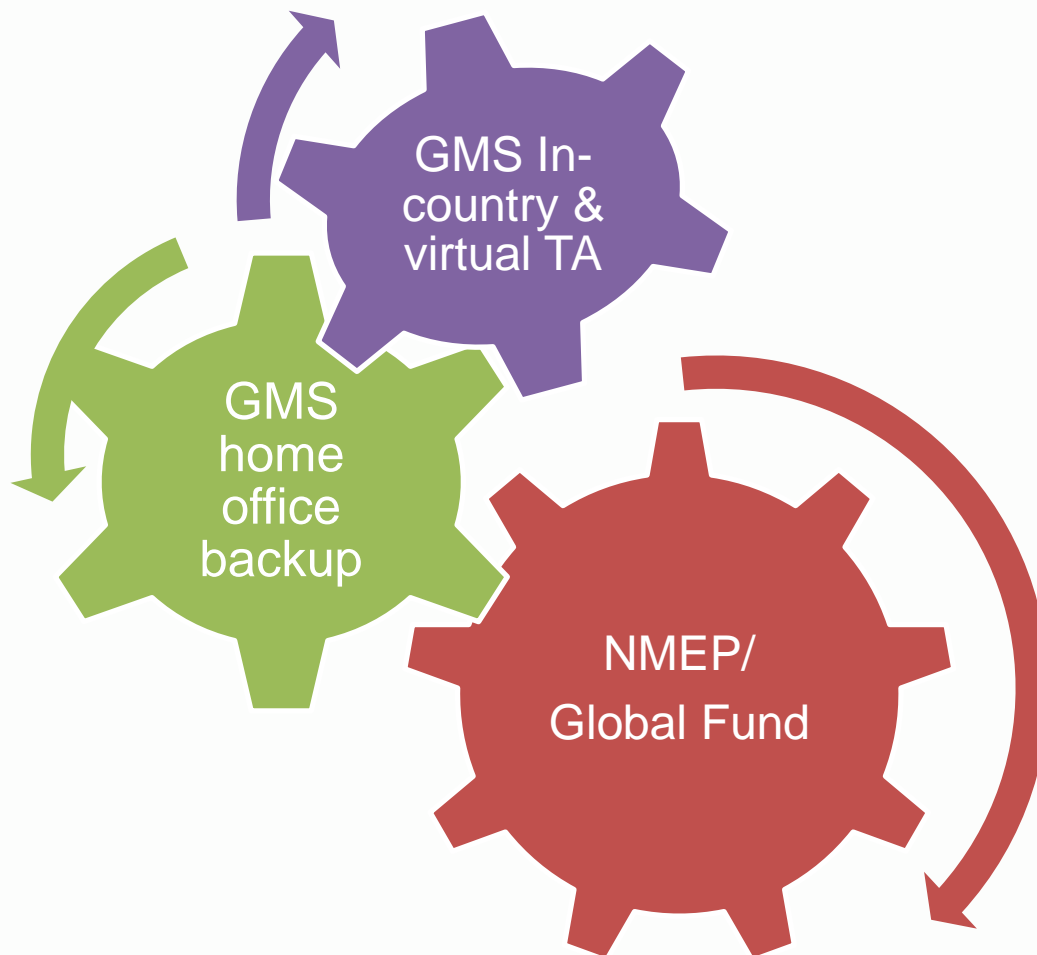


Outline

- Objectives
- Approaches to technical assistance
- GMS technical assistance to MOH/National Malaria Elimination Program (NMEP)
- Immediate results

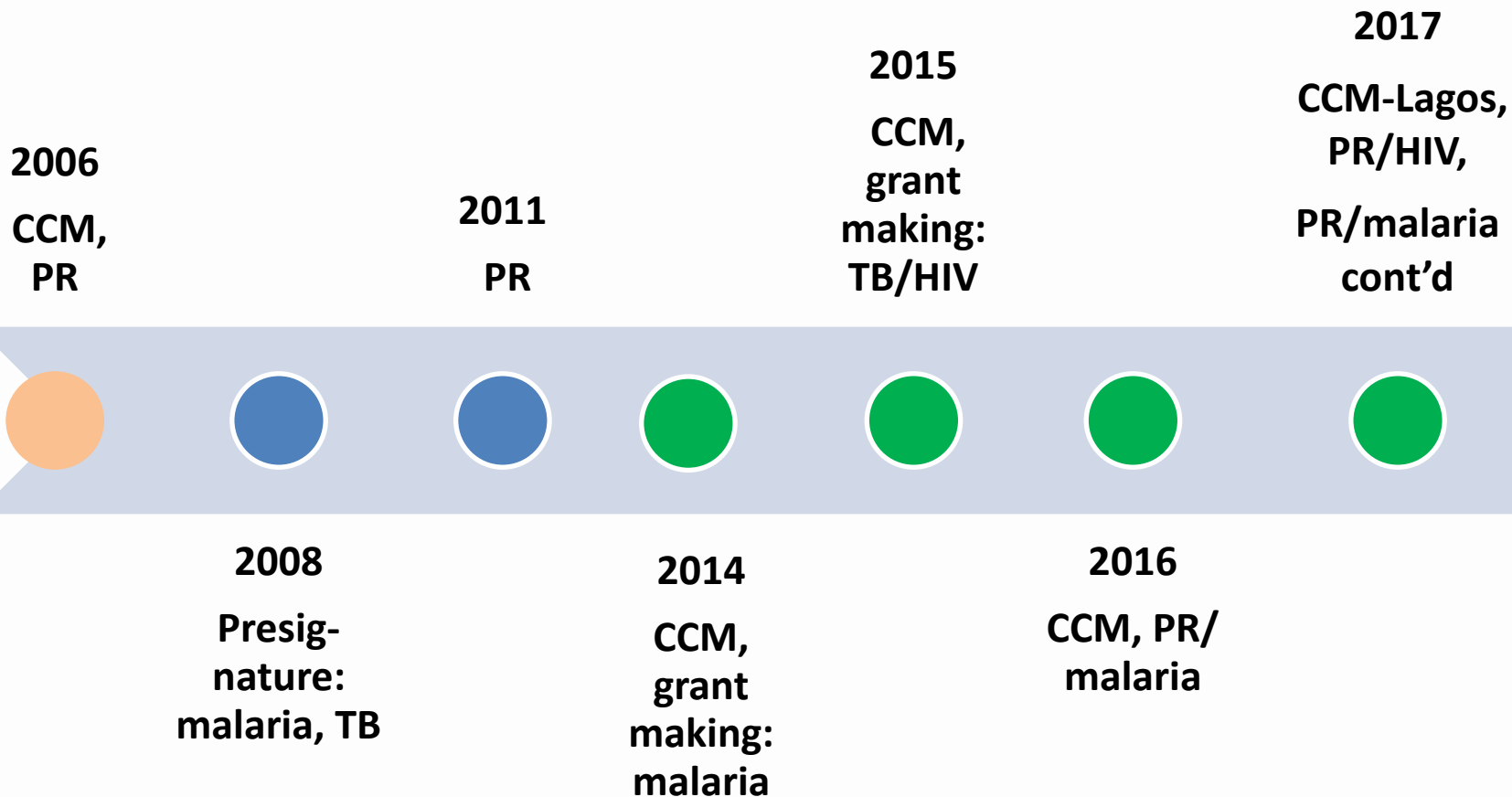


GMS approach to technical assistance





GMS support to Nigeria





GMS technical assistance to NMEP

2014-2015
NFM grant making

2016-2017
Reprogramming and
capacity strengthening



Nigeria malaria grant making

Sept. 2014

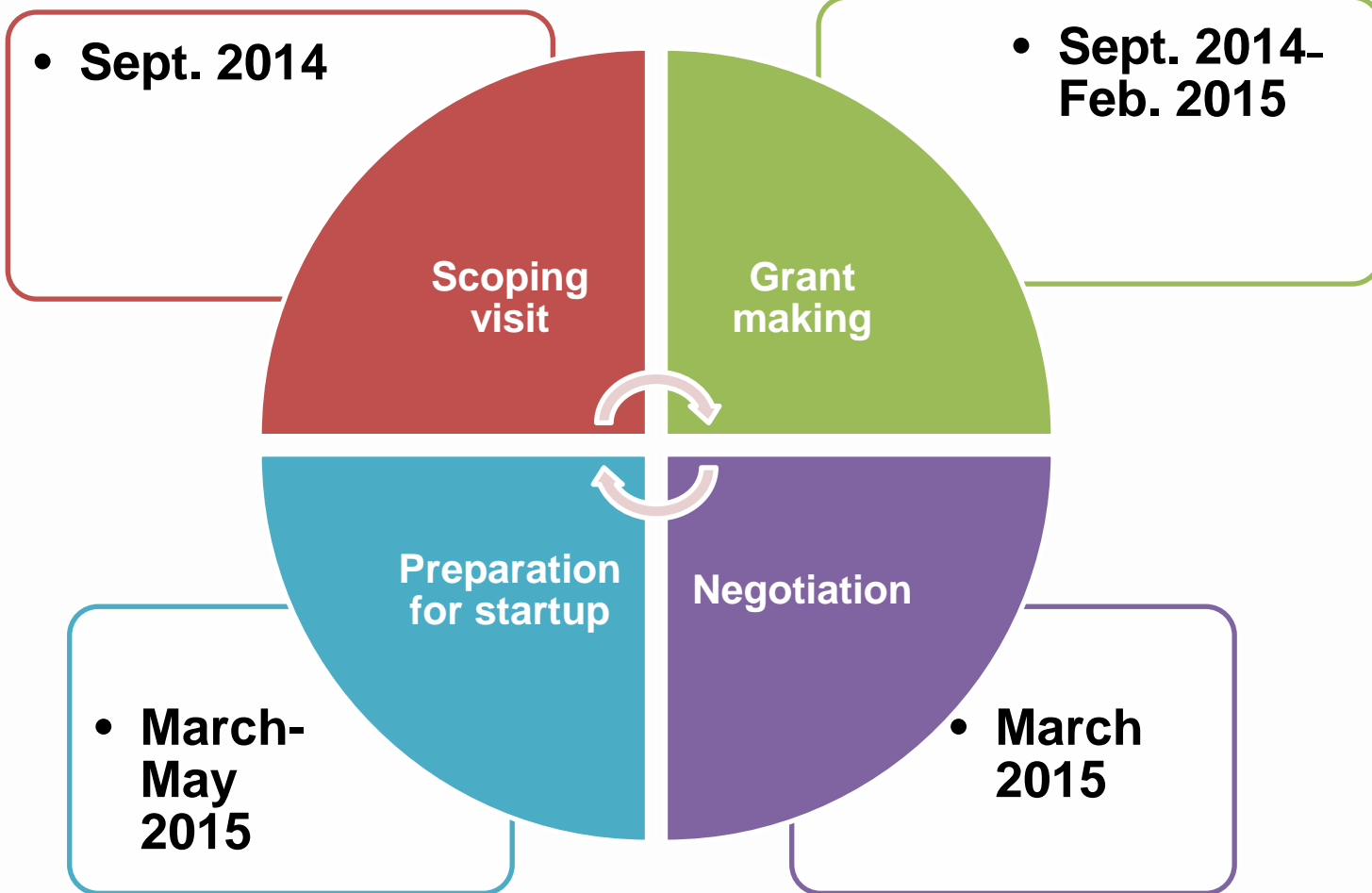


2 PRs : NMEP and Society for Family Health/SFH

- 4 teams, 1 coordinating team leader, 16 consultants
- 848 days of level of effort/LOE
- 2 grants



Nigeria malaria grant making





Immediate results: 2015

- All key documents finalized
 - Performance framework
 - List of health products
 - Detailed budget
 - Program implementation plan
 - CAT responses
 - Implementation mapping
 - Audit plan



Immediate results: 2015

- Grants signed: March 2015
- Value of grants: \$289,157,380
- \$1 from GMS= \$203 of grant (more labor intensive than average GMS work)



Implementation phase: 2015-2016

Challenges to the implementation:

- Counterpart funding not paid by government of Nigeria
- Fraud detection and investigations by OIG



Implementation phase: 2015-2016

Challenges to the implementation:

- NMEP's management systems not sufficient to implement this huge grant (consequence of federal system?)
- Little attention from and accountability expected by national government

Nigeria malaria extension (Reprogramming NMEP)

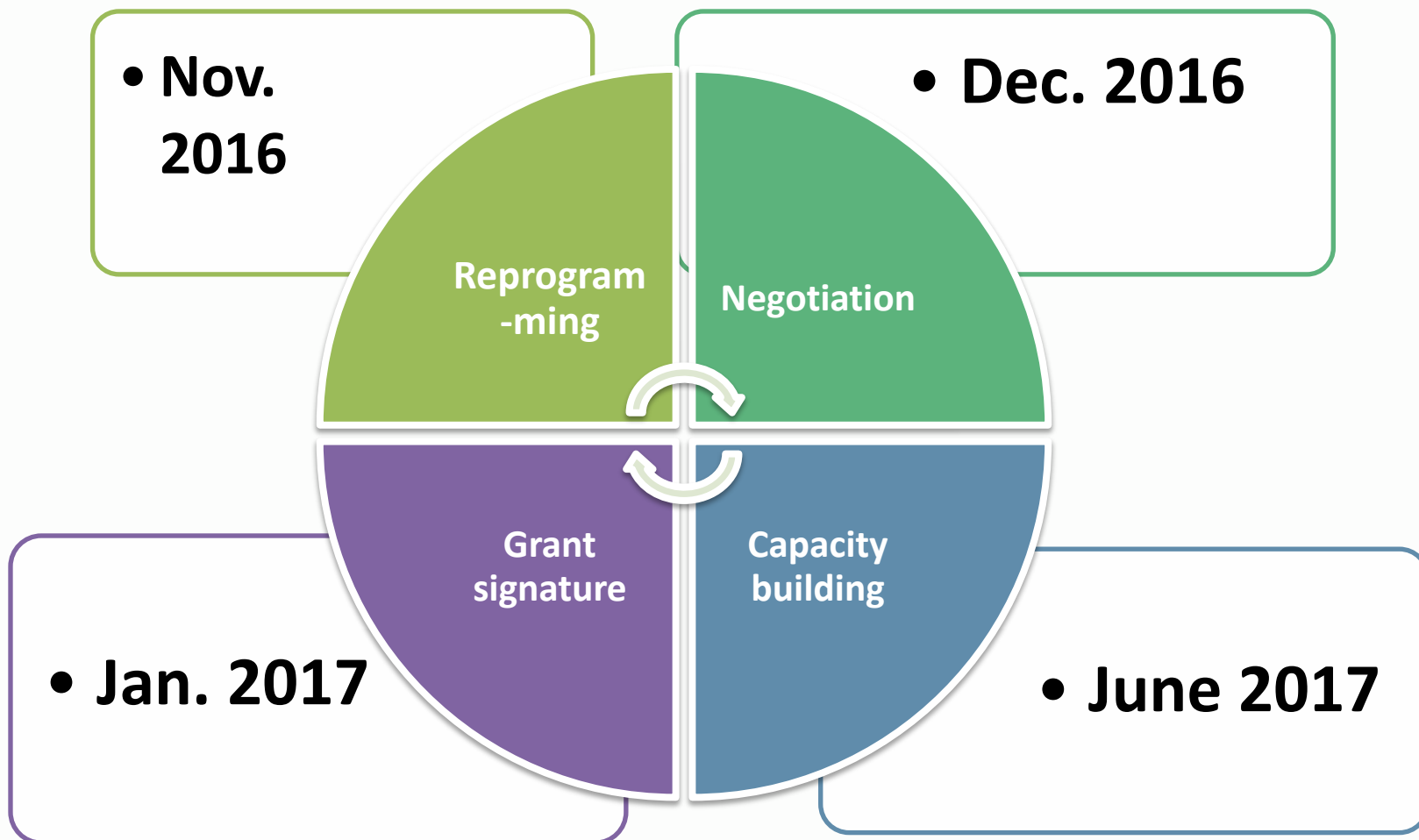


1 PR : NMEP

- 1 team, 4 consultants
- 160 days of level of effort/LOE
- 1 grant



NMEP Extension





Immediate results: 2017

- Catholic Relief Services/CRS replaces SFH as PR
- Value of new grant: \$ US 85,873,802
- All key documents updated to reduce size of grant
- Grant signed after 2 months of support
- Capacity-building activities conducted with NMEP by GMS, other TA providers and Nigerian partners



Summary

NMEP grant making

- GMS grant-making support: 4 teams, 16 consultants, LOE 848 days
- Value of NMEP grant = \$ US 244,815,409, SFH = \$44,341,971
- Grants signed = March 2015

Implementation

- **Both grants suspended**

NMEP reprogramming

- 1 team; LOE :160 days (GMS did not support CRS)
- Value of NMEP grant: \$85,873,802
- Grant signed = January 2017



Nigeria & Burkina Faso – grant-making clients with different outcomes

Nigeria NMEP:

2 cycles of support

- 16 consultants
- 848 days of LOE
- \$289M for 2 grants signed
- Duration = 4 years (intermittently)

- Grants **suspended**, reprogrammed with a new PR

Burkina Faso

3 PRs for 5 grants

- 14 consultants
- 589 days of LOE
- \$130.4M for 5 grants signed
- Duration = 8 months

- Grant **performing**, admitted to grant continuation for 2018-2020



Discussion

- How did lack of political will and systemic issues influence immediate and intermediate results of short-term grant-making technical support?



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A U.S. Government–funded partnership consisting of Management Sciences for Health, Abt Associates, International HIV/AIDS Alliance, Pact, Palladium, Realizing Global Health, Training Resources Group, and committed to strengthening the performance of grants from the Global Fund to Fight AIDS, Tuberculosis and Malaria.

