



## GRANT MANAGEMENT SOLUTIONS

END-OF-PROJECT CONFERENCE  
ARLINGTON, VIRGINIA  
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# Achieving Results Through the Grant Cycle

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# Session organization

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- GMS in the Global Fund grant cycle: where GMS intervened
- How GMS achieved results with CCMs
  - Collaboration with the Global Fund Secretariat
  - With **52** CCMs
- How GMS achieved results with PRs
  - Collaboration with the Global Fund Secretariat
  - With **91** PRs



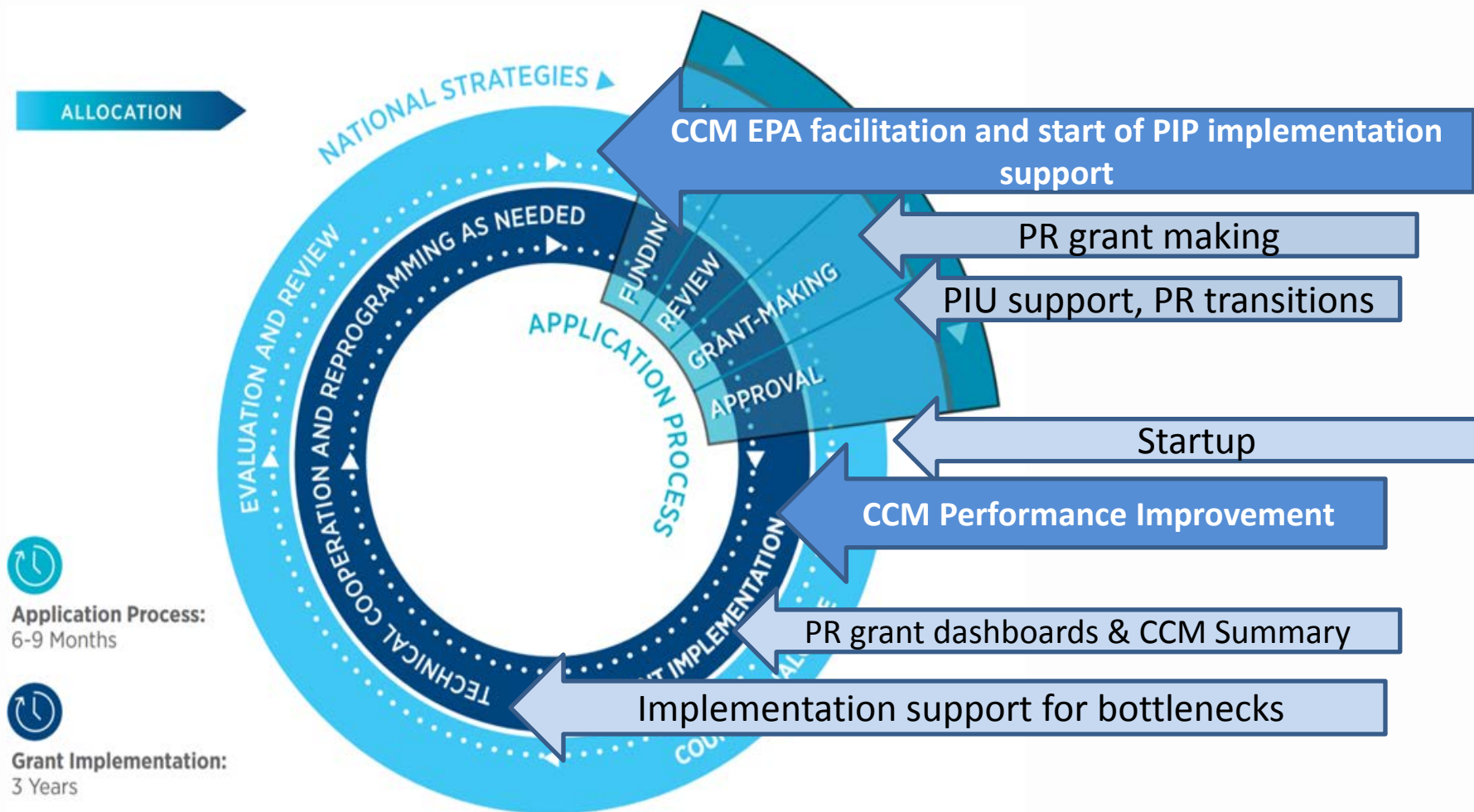
# GMS Objective 1 results

PMP Indicators with targets Objective 1	Actuals	Target
1.1b. Proportion of deliverables produced through GMS assignments approved by the relevant entity/ies (approvable deliverables), by assignment type	86%	80%
1.1c. Proportion of deliverables produced through GMS assignments implemented by the relevant entity/is (implementable deliverables), by assignment type	75%	70%
1.2a. Proportion of CCMs which meet eligibility requirements	100%	80%
1.2c. Proportion of CCMs with improved functioning after receiving GMS technical support	85%	70%
1.3b. Proportion of CCMs carrying out oversight-related activities after receiving related GMS technical support	77%	70%
1.4a Proportion of grants signed following GMS support	100%	70%
1.4g Proportion of PRs using PR dashboards for management purposes	89%	70%

PMP Indicators without targets Objective 1	Actuals
1.1d. Number of people trained through GMS assignments (both PR and CCM assignments)	9376
1.3c. Number of oversight plans developed, number of CCM dashboards	54, 27
1.4c. Number of completed pre-signature files submitted to PR	32
1.4e. Number of new PR dashboards developed with GMS support	74
1.4f. Value of grants signed	Implementation period total \$1,594,071,638



# Where in the grant cycle did GMS intervene?





# CCMs: From development to implementation

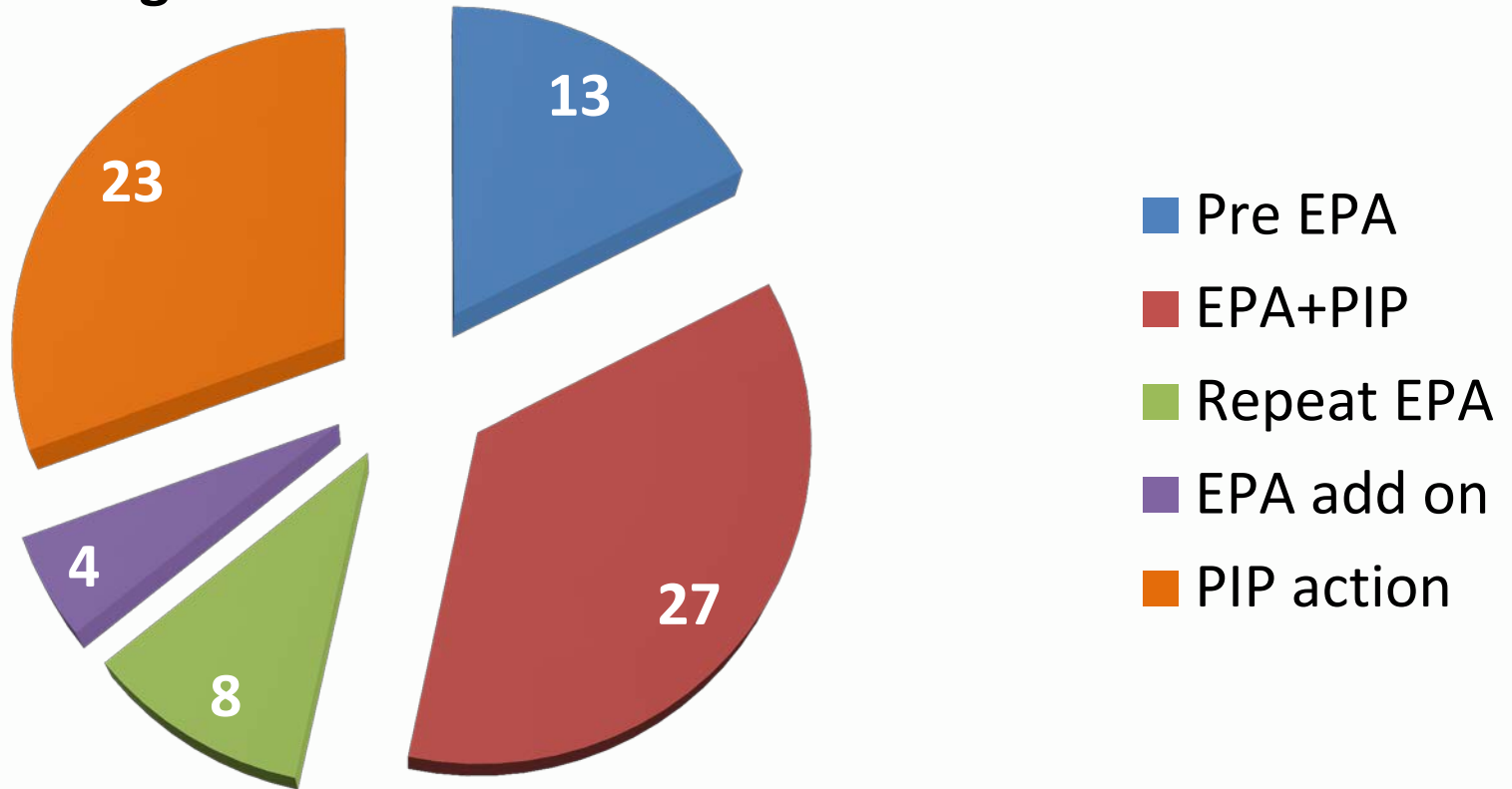
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- Collaborating with the CCM Hub
  - Designing the Eligibility and Performance Framework translated in to EPA and PIP
  - Code of conduct
  - Updating oversight guidance paper
- Collaborating with LMG for orientation design



# CCMs: From implementation to results

**Total CCM assignments = 74**





# CCMs: From slight push to dramatic evolution of governance

- «Nudged forward»: Kazakhstan, Botswana, OECS.....



- **Quantitative:** Namibia



- **Qualitative:** Bangladesh  
(4 CCM assignments, 2013-2017)

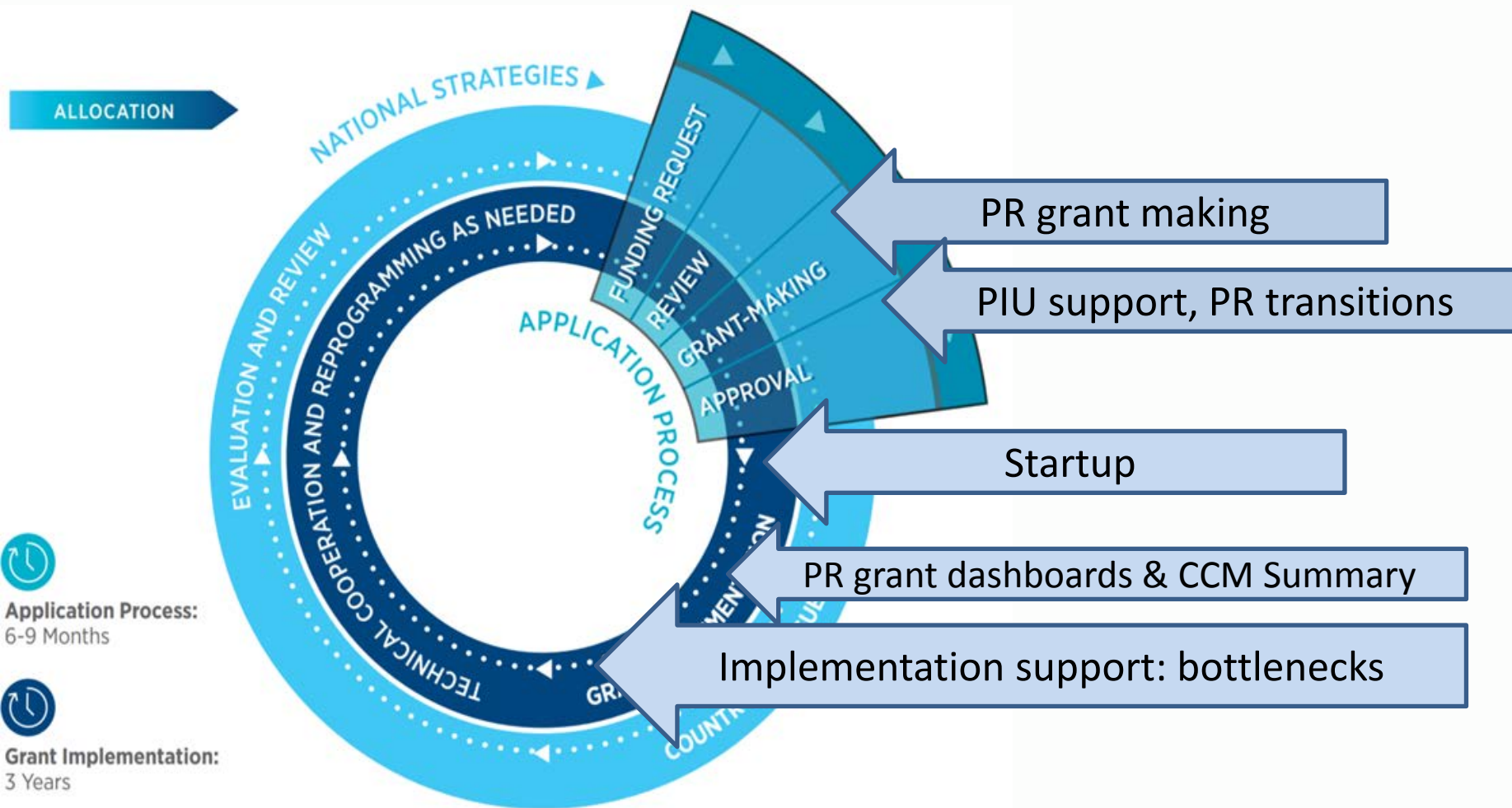


*CCM Bangladesh*





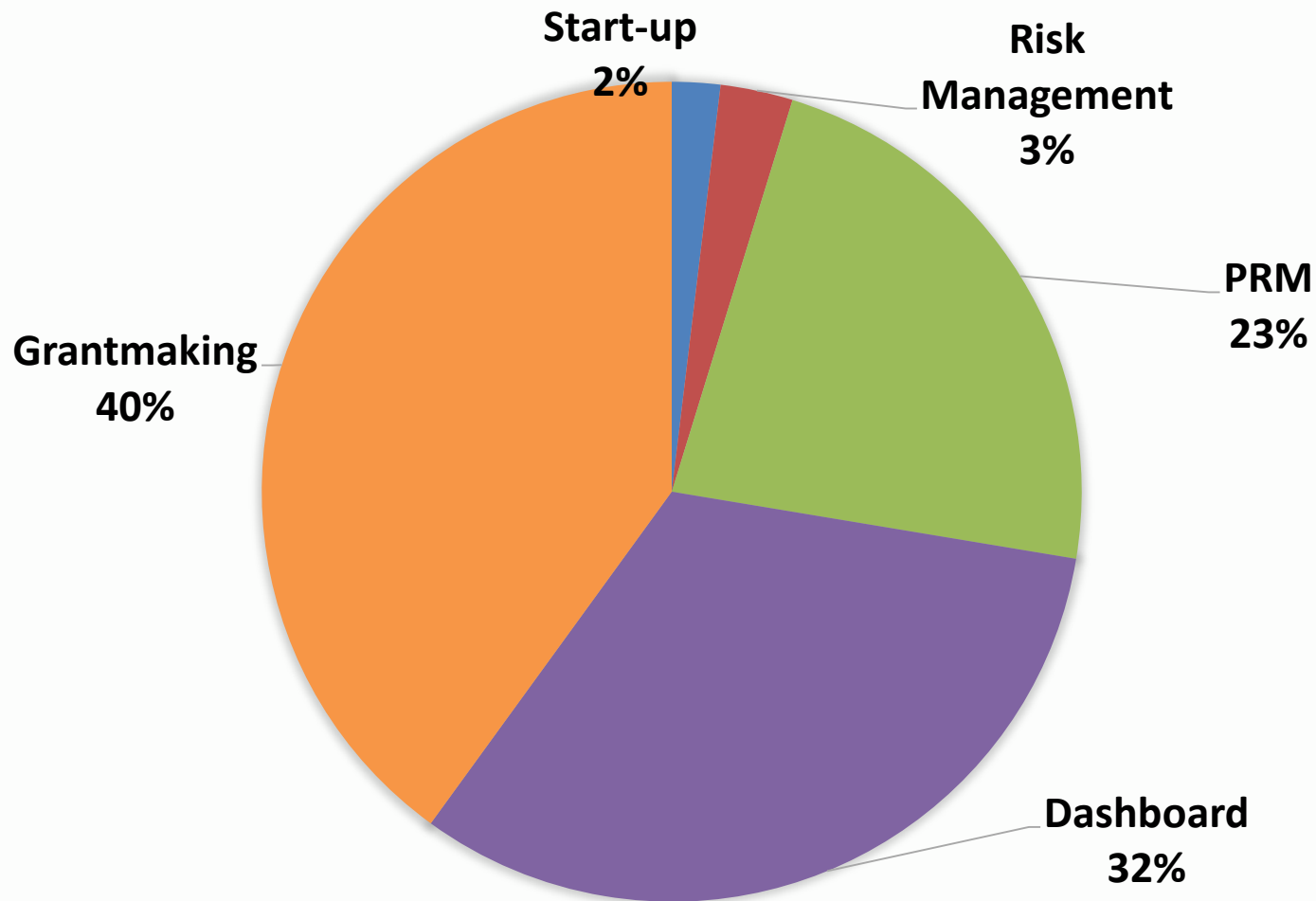
# Cycle of PR support







# PR assignments by type



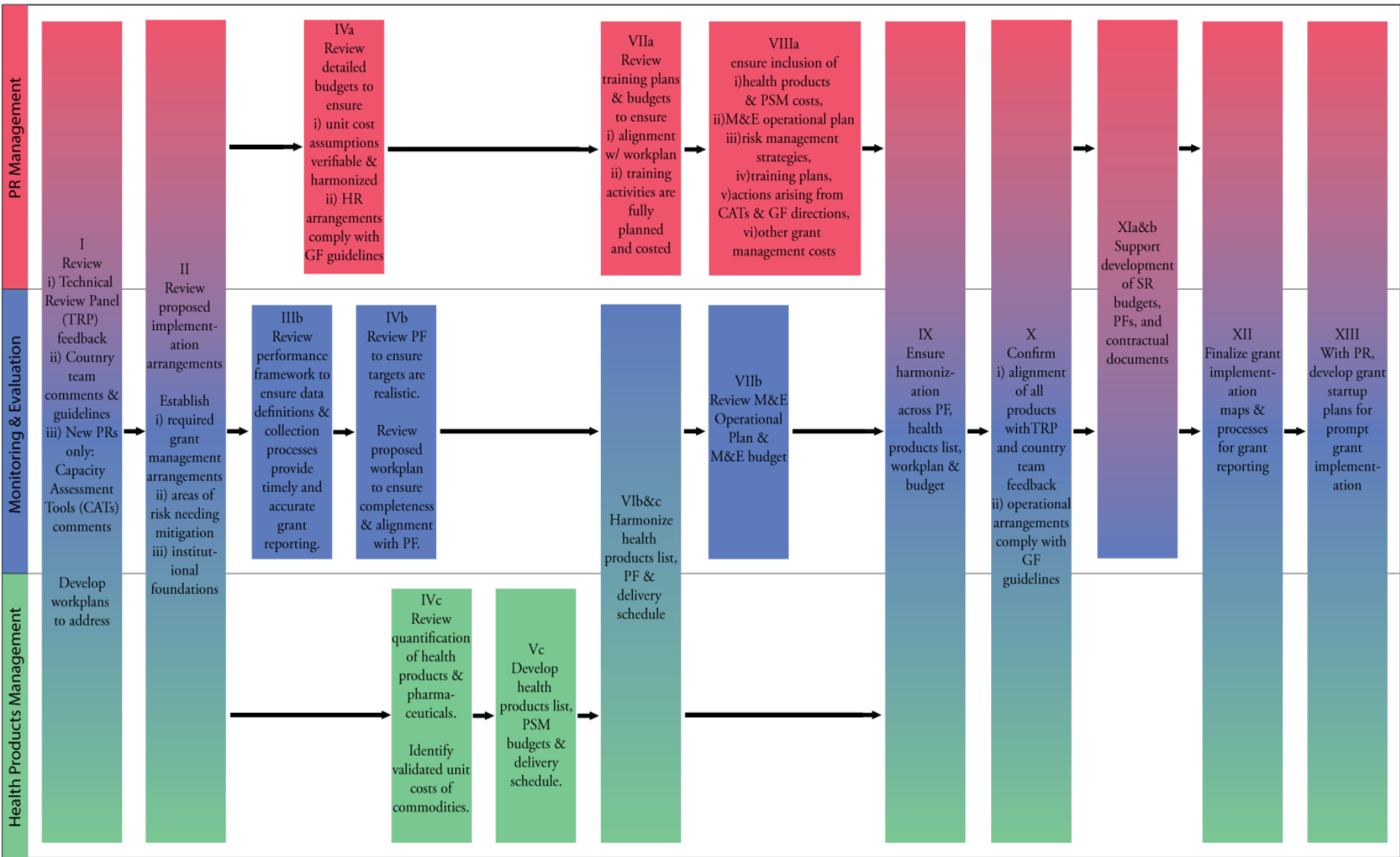


# PRs: From development to implementation

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- GMS collaboration with
  - Risk Management Team
  - Data and Systems Hub, Dashboard Focal Person, M&E Team for grant dashboards
  - Procurement Team
  - Grant Management Division country teams

# GMS Technical Support to Grantmaking Process





# Project implementation units

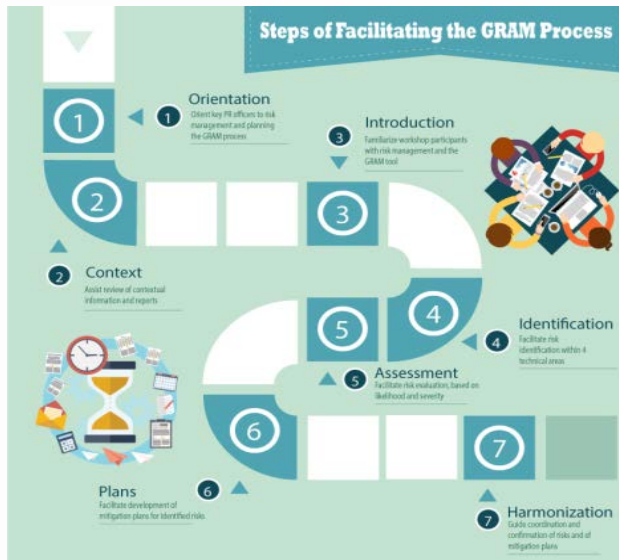
- Institutional location
- Right sizing
- Functions
- Job descriptions
- Operations manuals
- Orientation
- Capacity building



*Project Coordination Unit,  
Ministry of Health, Liberia*



# Risk management



*GRAM Process Training Tool (GMS)*

- Collaboration with the Risk Management Team
- Training consultants on risk management
- Risk-management assistance



# PRs and CCMs helped by GMS through grant cycle: **Burkina Faso**

## 3 PRs:

- 2 government PRs
- 1 civil society PR

## 5 grants:

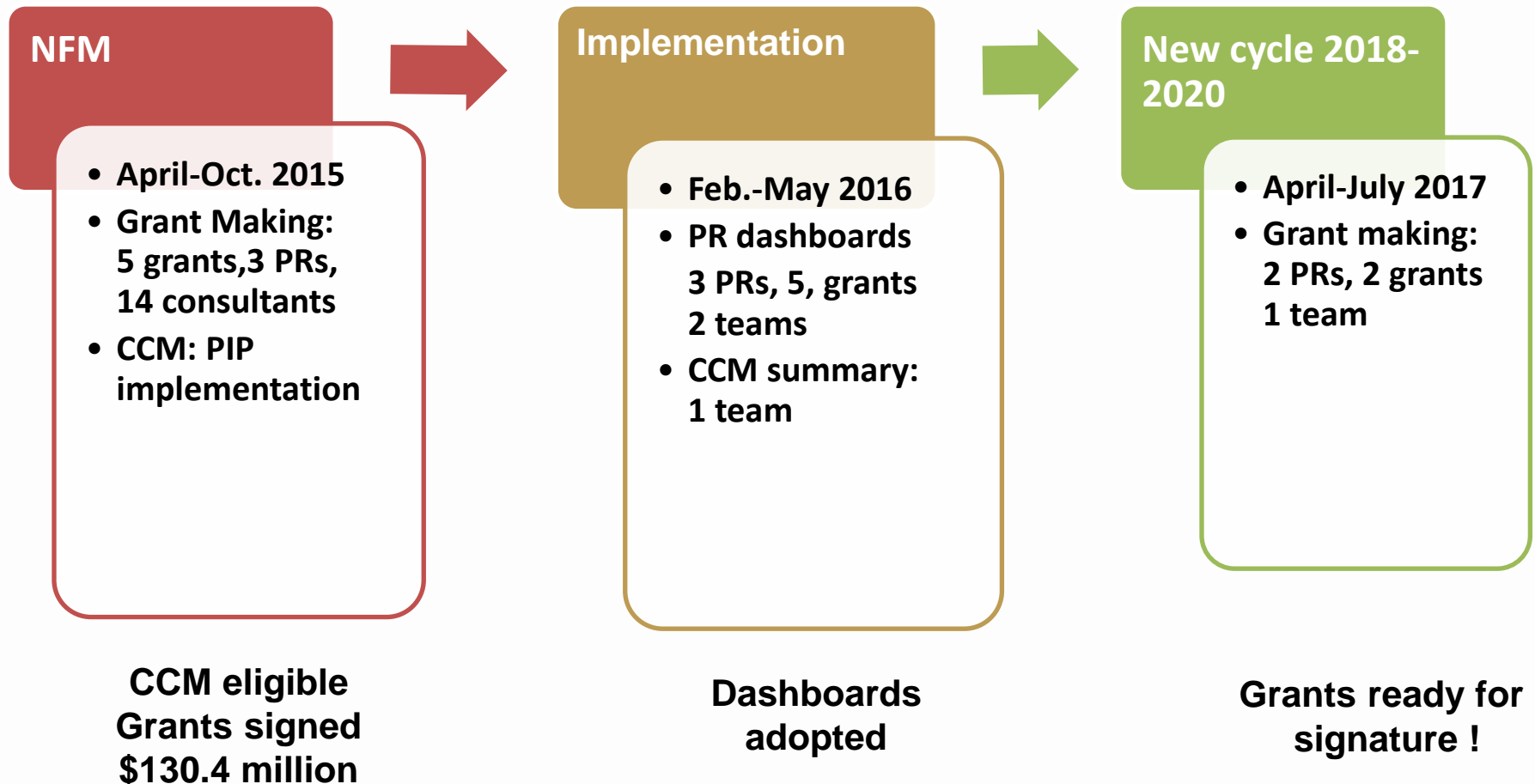
- TB, HSS, malaria, HIV, TB/HIV



**Between April 2015 and April 2017: 4 requests for GMS TA**



# PRs and CCMs helped by GMS through grant cycle: **Burkina Faso**







# Where short-term TA is not the answer (nor the problem)

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- Politically charged
- Contextually wired
- Demographically compromised
- Capacity challenged



## GRANT MANAGEMENT SOLUTIONS



A U.S. Government-funded partnership consisting of Management Sciences for Health, Abt Associates, International HIV/AIDS Alliance, Pact, Palladium, Realizing Global Health, Training Resources Group, and committed to strengthening the performance of grants from the Global Fund to Fight AIDS, Tuberculosis and Malaria.

